

**Acting CEO Presentation  
to the  
Clinical Center Research Hospital Board**

**May 23, 2025**

**Pius Aiyelawo, MPA, FACHE  
Acting CEO, CC, NIH  
Chief Operating Officer, CC, NIH**

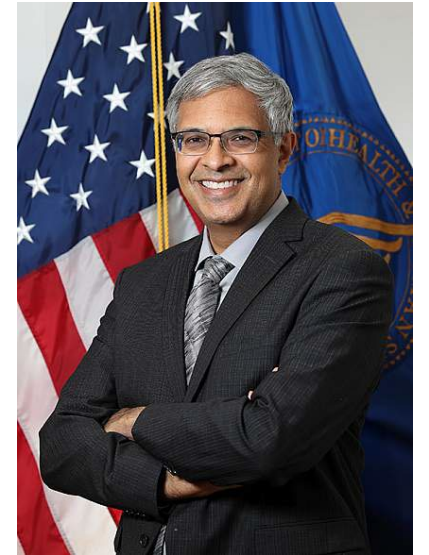
# **Welcome!**

## **Jay Bhattacharya, M.D., Ph.D.**

### **18th Director of the National Institutes of Health**

---

- **Nominated by then President-Elect Donald Trump on November 26, 2024**
- **U.S. Senate confirmed his nomination on March 25, 2025**
- **Officially took office on April 1, 2025**
- **Tour of CC and CC Briefing in early April**
- **Dr. Bhattacharya is unavailable for this meeting and will meet with Board in an upcoming meeting**



# NIH Director's Tour of the CC

## April 9, 2025



**Dr. Bhattacharya's Top Priorities  
Message from NIH Director  
to All NIH Staff on Day 1 (4/1/2025)**

- 1. Focus on Improving Population Health**
- 2. Reproducibility and Rigor**
- 3. Innovation and Collaboration**
- 4. Research Safety and Transparency**
- 5. Academic Freedom**

**CC Strategic Plan Guiding Principles\***

- 1. Excellence in clinical scientific discovery & application**
- 2. Compassion for our patients, their families & one another**
- 3. Innovation in both preventing and solving problems**
- 4. Accountability for optimal use of all resources**
- 5. Commitment to professional growth & development**

**\*The CC is grounded in principles that align with, and fully support the priorities set forth by Dr. Bhattacharya**

**~Pius Aiyelawo on Behalf of All NIH Clinical Center Staff~**

# **National Volunteer Month in April: Celebrating Clinical Center Volunteers**

---



**NIH CC Volunteer Langston Locke  
Recent Howard University Graduate**

- April marked National Volunteer Month, but the volunteers who help patients at America's research hospital are celebrated year-round
- CC has ~80 volunteers currently ranging from recent college grads to retirees
- Volunteers assist patients in departments throughout the CC, including Admissions, Phlebotomy, Radiology, the OR, Recreational Therapy, the Patient Library and the Edmond J. Safra Family Lodge

# **Thank You to Our CC Nurses!**

## **2025 Nurses Week celebrated May 5<sup>th</sup> —12<sup>th</sup>**

### **Theme: : Courage to Soar**

---

#### **Per Dr. Jordan, CC Chief Nurse Officer:**

- The theme “Courage to Soar” for Nurses Week was fitting for all who work at the CC.
- Every day we strive for excellence in our clinical care, research activities, customer service and the creation of a positive practice environment.
- We have the conviction to try new things and take risks to improve our practice and the services we provide.



# **Recent Honors**

# **Press Ganey Pinnacle of Excellence Award 2024**

**Outpatient  
Services:**

**B2 Radiation  
Oncology &  
Dowling  
Apheresis**



**This award recognizes the top performers based on survey measures of likelihood to recommend and teamwork for the three-year award period from April 2021 - March 2024**

# Post-Humous 26<sup>th</sup> Matthew F. McNulty, Jr. Award to Dr. Norvell Coots on March 20, 2025

---

These awards recognize those who made a significant contribution in healthcare in 2024 based on 3 criteria:

1. Sustainability
2. Quality
3. Customer/Patient Satisfaction

Dr. Norvell (Van) Coots, former CCRHB Chair and prominent healthcare leader was honored posthumously for serving as President & CEO of Holy Cross Health and the Maryland Region of Trinity Health, managing 2 hospitals, 8 clinics and a Comprehensive Cancer Center in Montgomery County, MD



# CC Length-of-Service Honorees

## In-Person Delivery by CEO/Designee Continues as Possible

---



### Materials Management & Environmental Services Department (MM&ES)

From left – to –right:

- Mr. Antonio D. Love, Deputy Chief, MM&ES
- Mr. Pius Aiyelawo, Acting CC CEO
- Mr. Raymond Spencer, MM&ES Honoree with 35 years Length of Service
- Ms. Tsehai Crockett , Chief, MM&ES

# **Since Our Last CCRHB Meeting on October 18, 2024**

---

- **Pause in Communications on 1/24/2025**
- **Dr. Gilman retired on 1/31/2025**
- **Hiring Freeze across NIH:**
  - **implemented January 20, 2025**
  - **extended on April 17, 2025 through July 15, 2025**
  - **applies to appointments of 3 pending CCRHB members**
- **All Federal Advisory Committee Meetings canceled until April 17<sup>th</sup>**
  - **scheduled CCRHB Meeting on February 21<sup>st</sup> canceled in alignment with NIH Transition**

# 11 Recent CC Leadership Retirements & Departures

Leader/Department/Office	Departures/Retirements
1. Office of Workforce Management & Development	Ms. Charlotte Pak
2. Communications & Media Relations	Mr. Justin Cohen
3. Biostatistics	Dr. Nusrat Rabbee
4. Bioethics	Dr. Christine Grady
5. Patient Support Services	Ms. Karen Kaczorowski
6. Translational Bio-Behavioral Health Disparities	Dr. Gwenyth Wallen
7. Office of Financial Resource Management	Mr. Juris Mohseni (deceased)
8. Safety Officer	Dr. Michele Evans
9. Patient Representative	Ms. Sophia Grasmeder
10. Animal Program	Dr. Lisa Portnoy
11. Pain & Palliative Care Service	Dr. David Wu

# ***SRLM: Continues to Take Shape***

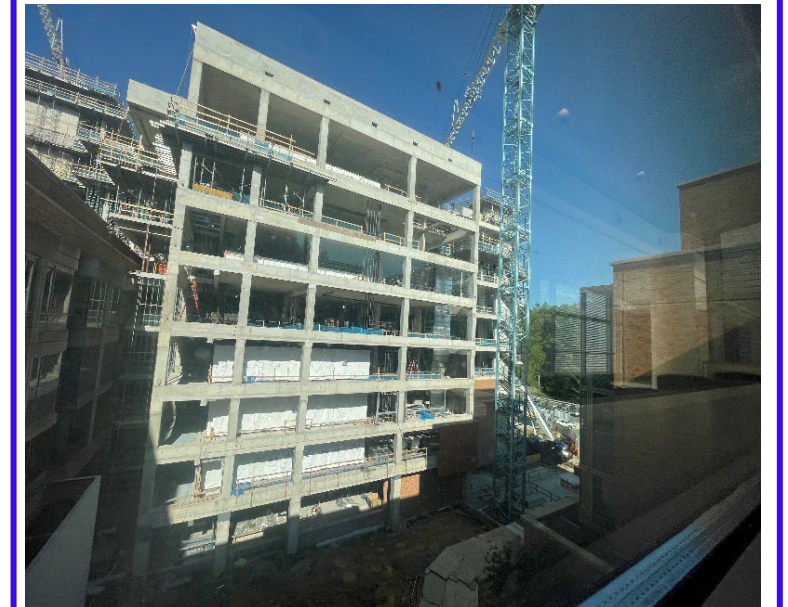
**1 ½ Years Ago**



**6 Months Ago**

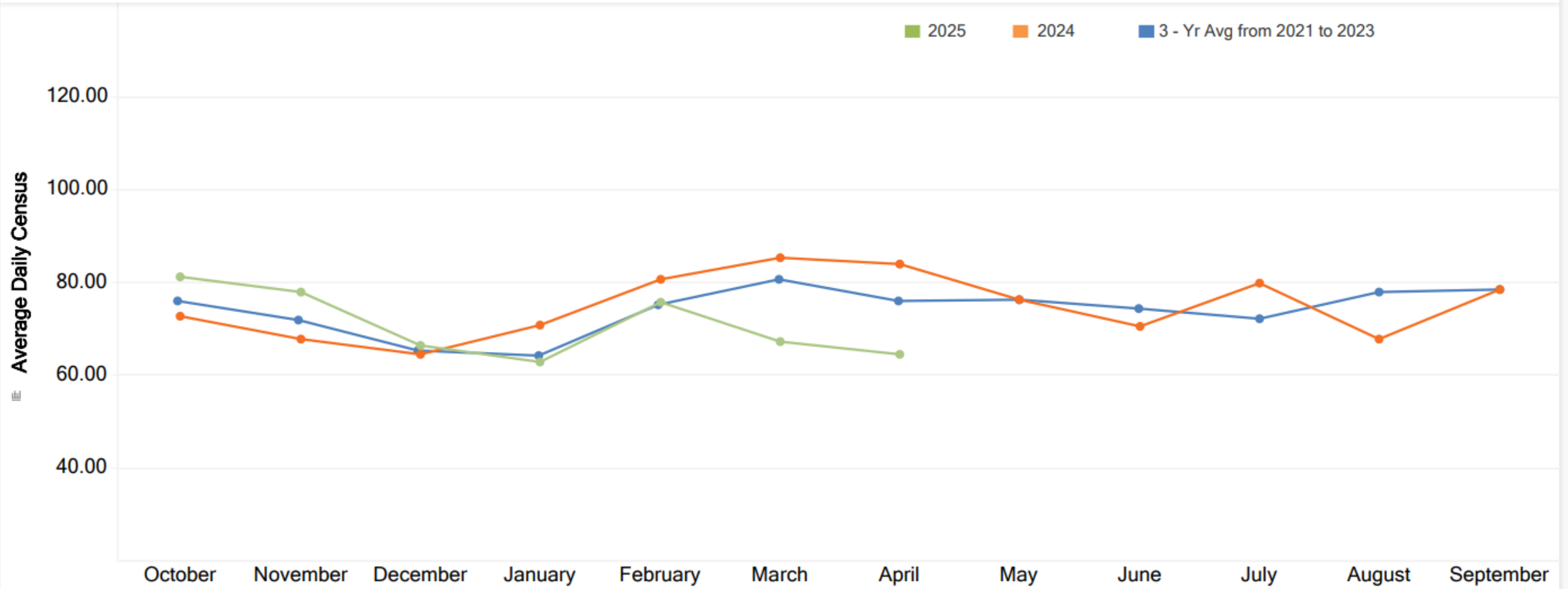


**1 Month Ago**



# Fiscal Year 2025 YTD Average Daily Census

Through April 30, 2025



## ADC Stats:

3 - Yr Avg from 2021 to 2023 : 73.94

FY Average 2024 : 74.72

YTD FY 2025 : 70.67

# Fiscal Year 2025 YTD Patient Activity

As of April 30, 2025

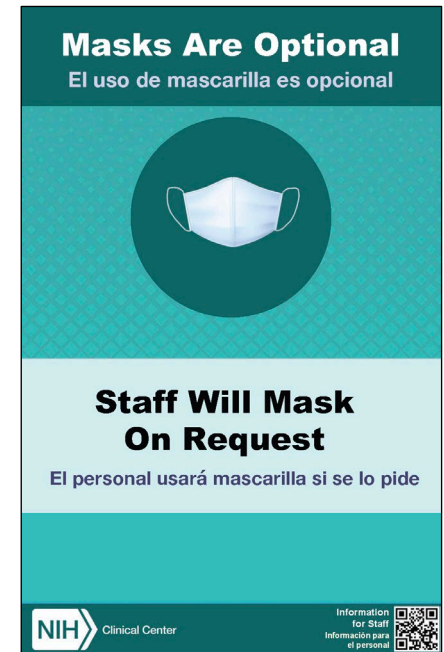
Activity	Previous FY	Current FY	Var %
IP Admissions	1,940	1,749	(9.8%)
Average Length of Stay	8.06	9.07	12.5%
IP Days	15,961	14,983	(6.1%)
Average Daily Census	74.93	70.67	(5.7%)
OP Total Visits	47,139	43,124	(8.5%)
OP Clinical Visits	38,712	35,849	(7.4%)
OP Day Hospital Visits	8,427	7,275	(13.7%)
New Patients	3,615	3,372	(6.7%)

# Update on Masks at the CC\*

- ▶ April 2, 2020 – June 4, 2023: Universal masking
- ▶ June 5, 2023 – May 19, 2024: Masking in patient care areas
  - Patient care areas include:
    - Inpatient units,
    - Outpatient clinics,
    - Day hospitals,
    - Associated patient waiting areas (including Admissions), and
    - Testing or treatment areas where patients (including healthy volunteers) receive care
- ▶ May 20, 2024 – November 3, 2024: Masking optional and on request
- ▶ November 4, 2024 – April 10, 2025: Masking in patient care areas
- ▶ April 11, 2025 – present: Masking optional and on request

**\*Note: required masking was based on Maryland rates of influenza and other seasonal viruses**

## Patient Care Areas



## Patient Preference

# **What to Expect: Summer/Fall 2025**

---

- **CC continued focus on:**
  - **Staff well-being**
  - **Well-being of patients, research participants, and care of pediatric patients**
  - **Budget, Staffing**
    - **More retirements are likely**

# **CCRHB Going Forward**

---

- **Sincere gratitude to many new administrative leaders in the NIH OD who have assumed responsibilities on behalf of OD key administrators, Committee Management Office, and FACA Office leaders and staff**
- **Special thanks to:**
  - **James McElroy, NIH Deputy Chief of Staff**
  - **Acting Director & Deputy Director, Patricia Brandt Hansberger Office of Federal Advisory Committee Policy, Office of the Director, NIH**
  - **Colleagues from Lumina Corps who will work with CCRHB going forward and stepped in to assist with logistics for this meeting**



*CLINICAL AND SAFETY PERFORMANCE METRICS*

Executive Dashboard

NIH Clinical Center  
May 2025

- **CC Quarterly report provided to CCRHB members prior to every meeting**
- **Post meeting, report posted on CC website for public viewing**

**Any questions/comments for Dr. Lang?**



Twenty-ninth Meeting of the Clinical Center Research Hospital Board

Friday, May 23, 2025

[Agenda](#) available online

Twenty-ninth Meeting of the Clinical Center Research Hospital Board  
National Institutes of Health (NIH)

Location: Building 31, C Wing, Floor 6, Rooms A & B

AGENDA

Friday, May 23, 2025

9:00 AM	<b>Welcome &amp; Board Chair's Overview</b> ➤ Mr. Jack Leslie, <i>Former Chairman, Weber Shandwick, Senior Visiting Fellow, Duke Global Health Institute, Distinguished Professor, Georgetown University and Current Chair, NIH Clinical Center (CC) Research Hospital Board</i>
9:10 AM	<b>NIH Director's Remarks</b> ➤ Nina F. Schor, MD, PhD, <i>Deputy Director for Intramural Research, NIH; and Designated Federal Official, NIH Clinical Center (CC) Research Hospital Board</i>
9:30 AM	<b>NIH CC CEO Update</b> ➤ Mr. Pius Aiyelawo, MPA, FACHE, <i>Acting Chief Executive Officer, NIH Clinical Center and Chief Operating Officer, NIH, CC</i>
10:00 AM	<b>Regenerating Sight: First-In-Human Restorative Surgery for Age-Related Macular Degeneration Using Autologous Cell Therapy</b> ➤ Kapil Bharti, PhD, <i>Scientific Director, National Eye Institute (NEI), &amp; Senior Investigator, Ocular &amp; Stem Cell Research Section, NEI</i> ➤ Richard Lee, MD, PhD, <i>Clinical Director, NEI</i> ➤ M. Teresa Magone De Quadros Costa, MD, <i>Chief, Consult Services Section, NEI</i> ➤ David F. Stroncek, MD, <i>Chief, Transfusion Medicine Department, NIH CC</i>
10:30 AM	<b>Magnet with Distinction</b> ➤ Barbara A. Jordan, DNP, RN, NEA-BC, <i>Chief Nurse Officer, Nursing Department, NIH CC</i>
10:50 AM	<b>Report from the Office of the Chief Scientific Officer</b> ➤ Leighton Chan, M.D., <i>Chief Scientific Officer, NIH CC</i>
11:15 AM	<b>Discussion/Break</b>
11:25 AM	<b>Telehealth at the CC</b> ➤ Tricia Coffey, MS, RHIA, CPHIMS, CPHI, FAHIMA, <i>Chief Health Information Officer, Health Information Management Division, Department of Clinical Research Informatics, NIH CC</i>
11:45 AM	<b>New Clinical Center Electronic Health Record – Status Update</b> ➤ Jon McKeeby, DSc., MBA, <i>Chief Information Officer, NIH CC</i> ➤ Leslie Wehrlen, MSN, RN, OCN®, ACRP-CP®, CAPT (RET), U.S. Public Health Service, <i>Deputy Chief, Office of Research Support &amp; Compliance (ORSC); and Chair, Electronic Health Record Executive Steering Committee, NIH CC</i>
12:15 PM	<b>Facilities Presentation to the Clinical Center Research Hospital Board</b> ➤ Dan Wheeland, PE, <i>Director, Office of Research Facilities (OD/OM/ORF)</i>
12:45 PM	<b>Discussion/Closing Remarks</b>
1:00 PM	<b>Adjournment</b>