Proposed Clinical Center Governance Model

Inaugural Meeting of the NIH Clinical Center Hospital Board

July 15, 2016





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Red Team Report Findings and Recommendations on Leadership

Finding

 Fragmented governance, responsibility, authority, and accountability has led to an unclear locus of responsibility for leadership

Recommendation

- Establish an external hospital board ✓
- Strengthen leadership authority and responsibility
 - Centralize authority for clinical research
 - Clarify responsibilities of CC leadership
 - Integrate patient safety in individual performance plans

Red Team Report Findings and Recommendations on Leadership

Finding

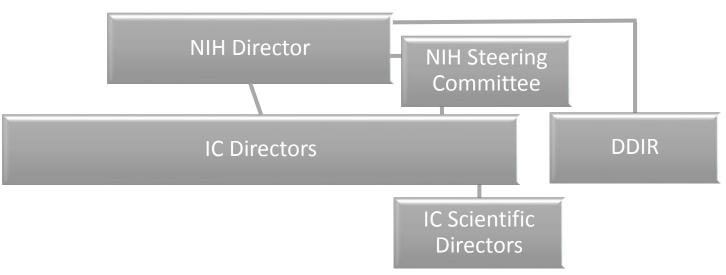
 Fragmented governance, responsibility, authority, and accountability has led to an unclear locus of responsibility for leadership

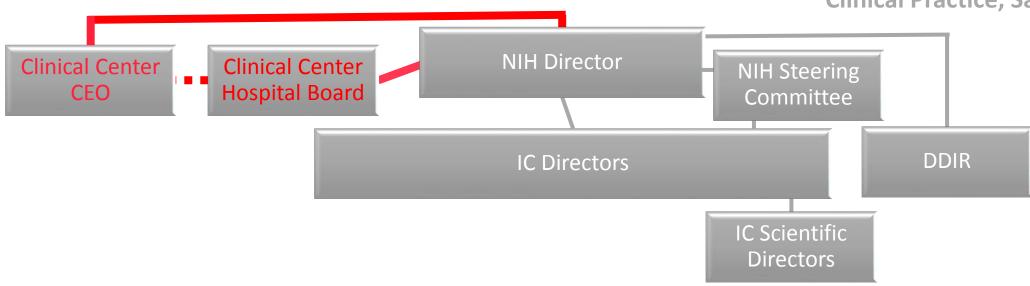
Recommendation



- Strengthen leadership authority and responsibility
 - Centralize authority for clinical research
 - Clarify responsibilities of CC leadership
 - Integrate patient safety in individual performance plans

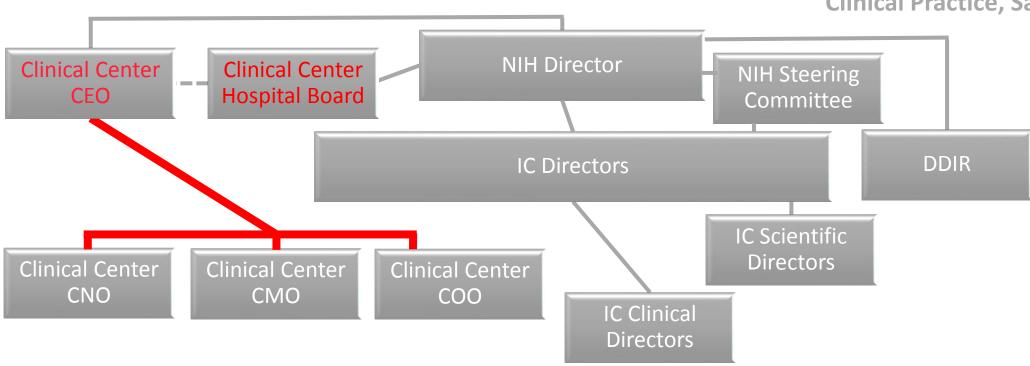
Proposed Governance Structure

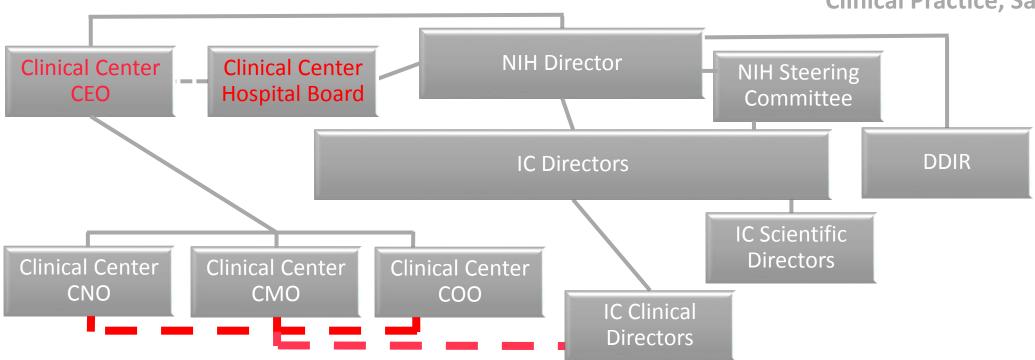


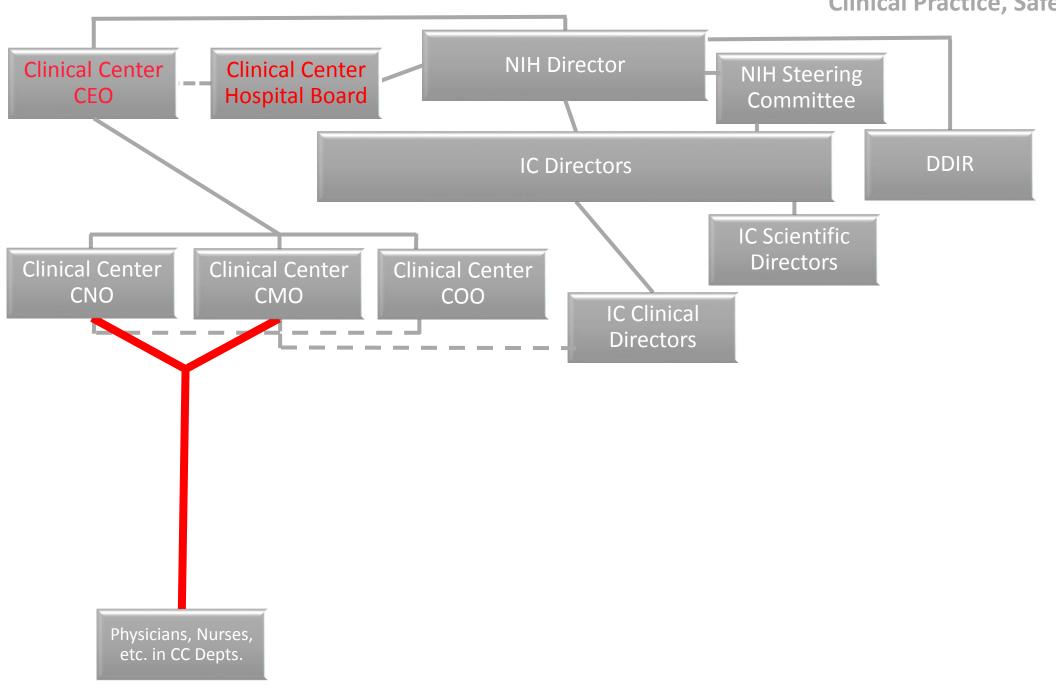


Clinical Center CEO Clinical Center Hospital Board IC Directors DDIR IC Scientific Directors IC Clinical Center Hospital Board IC Clinical Center Hospital Board IC Scientific Directors

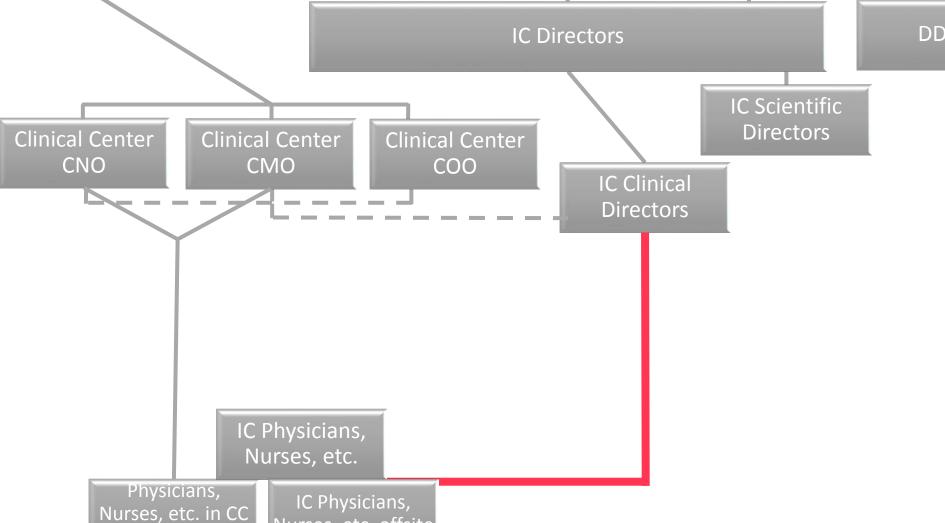
Directors







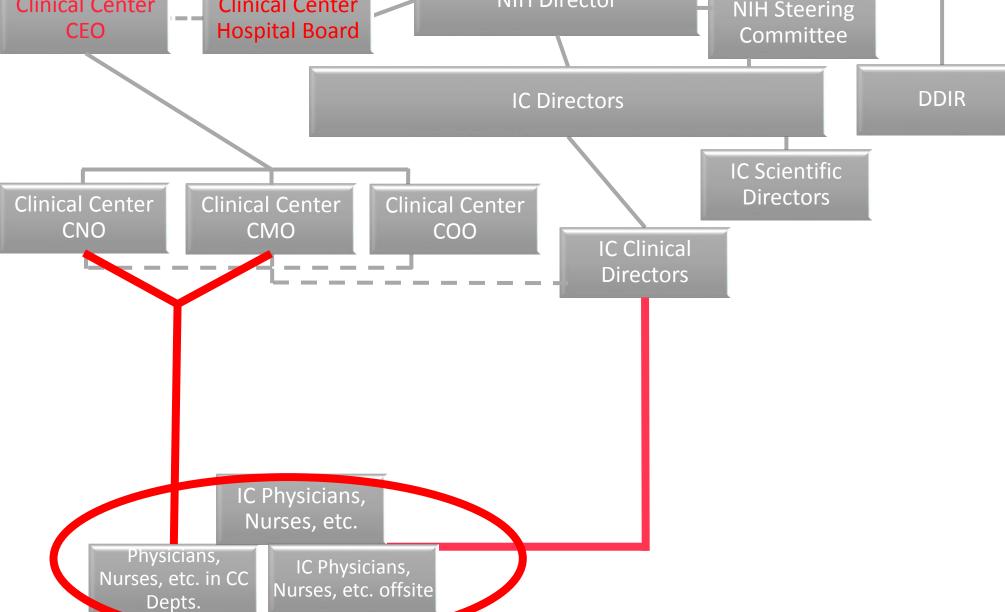
Clinical Center CEO Clinical Center Hospital Board IC Directors Clinical Center NIH Steering Committee IC Directors DDIR IC Scientific



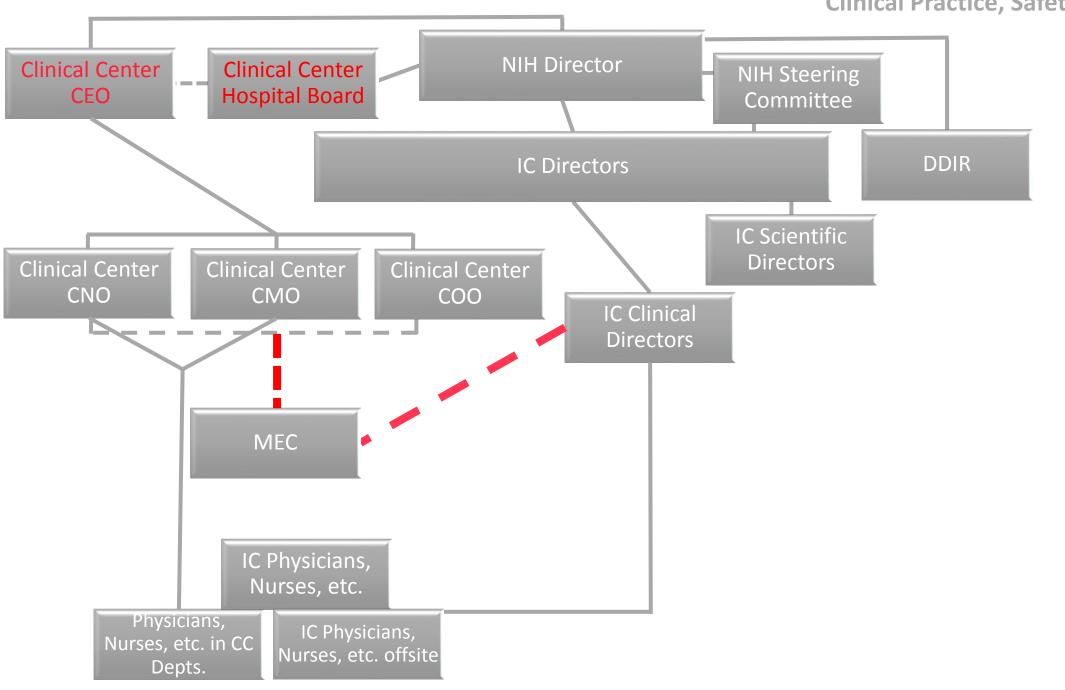
Nurses, etc. offsite

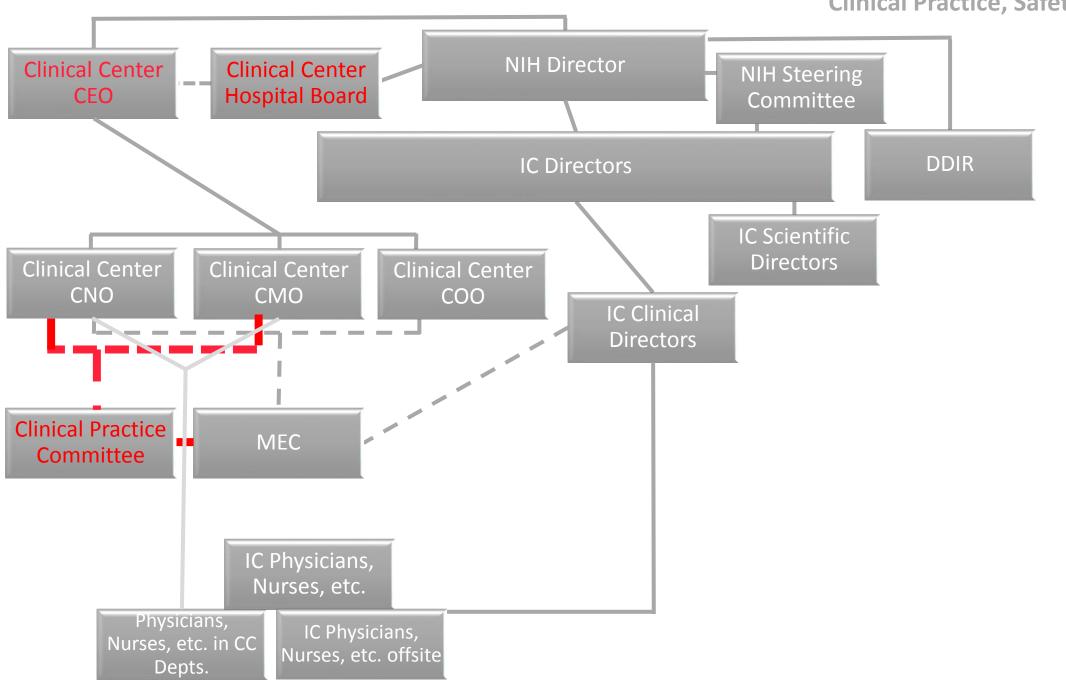
Depts.

Clinical Practice, Safety, and Compliance NIH Director **Clinical Center Clinical Center** NIH Steering **Hospital Board** CEO Committee DDIR IC Directors IC Scientific Directors Clinical Center Clinical Center Clinical Center

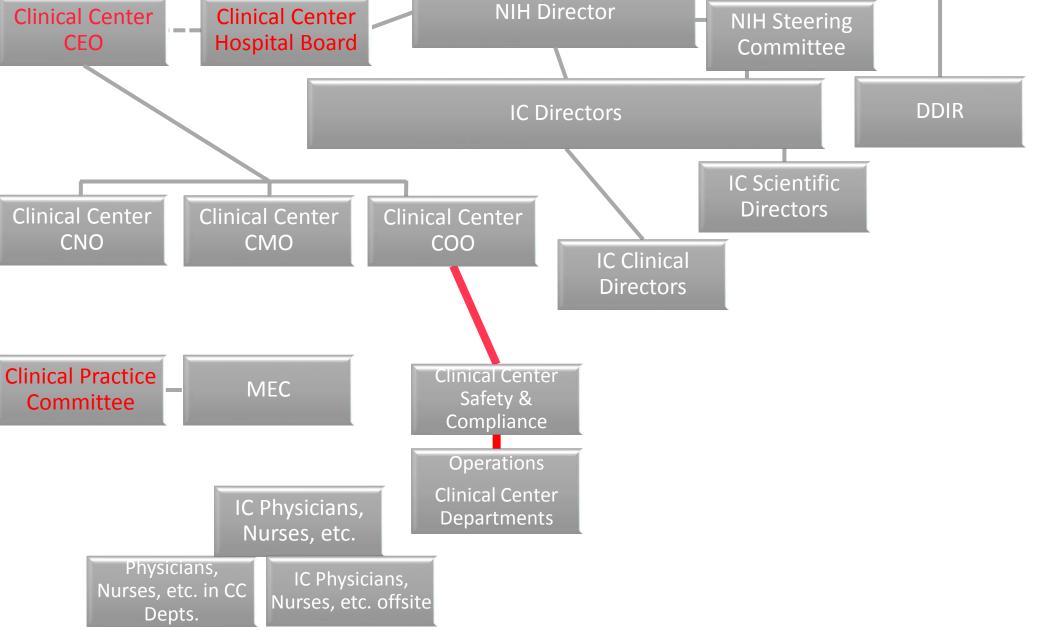


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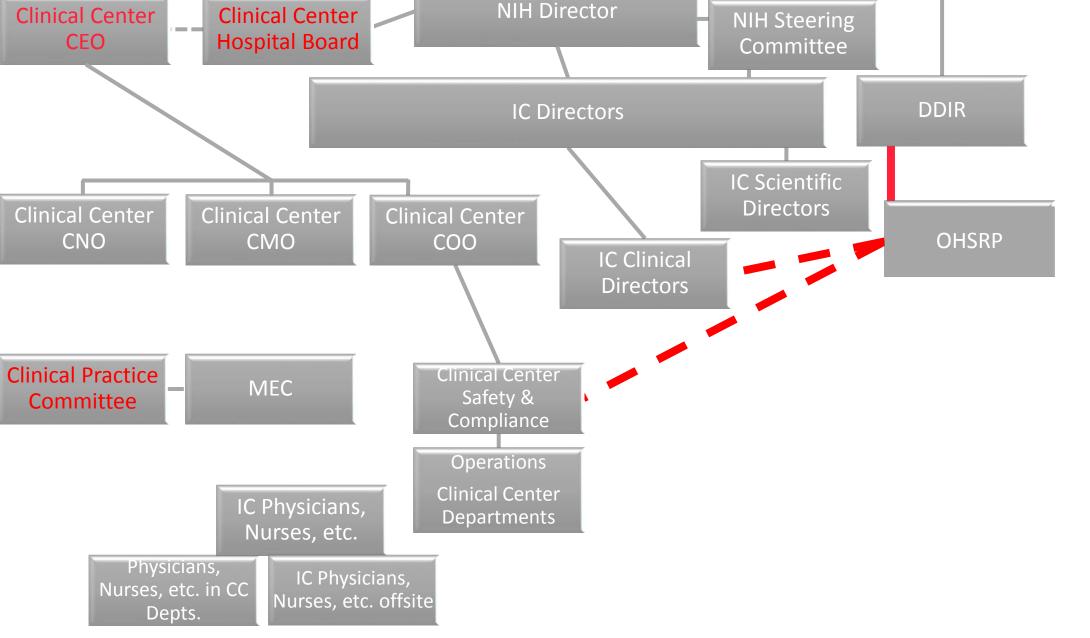




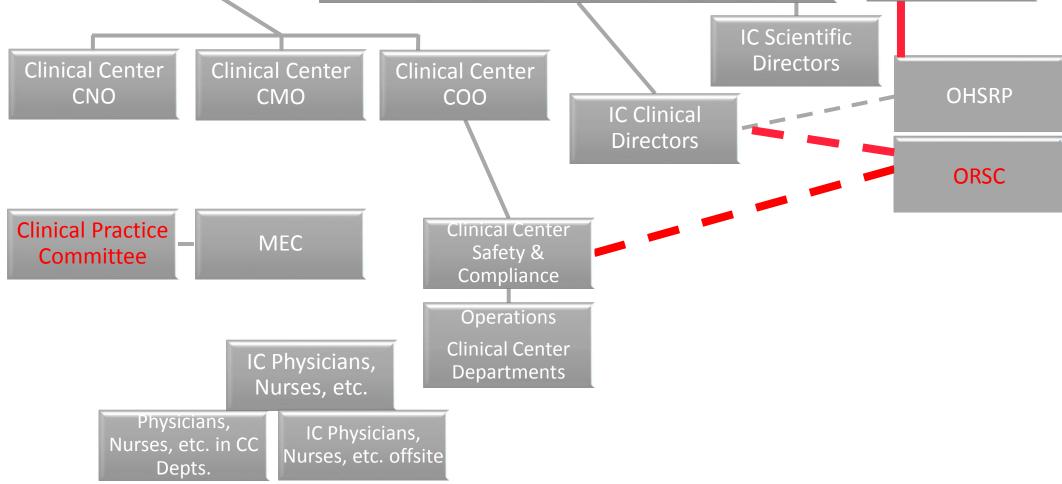
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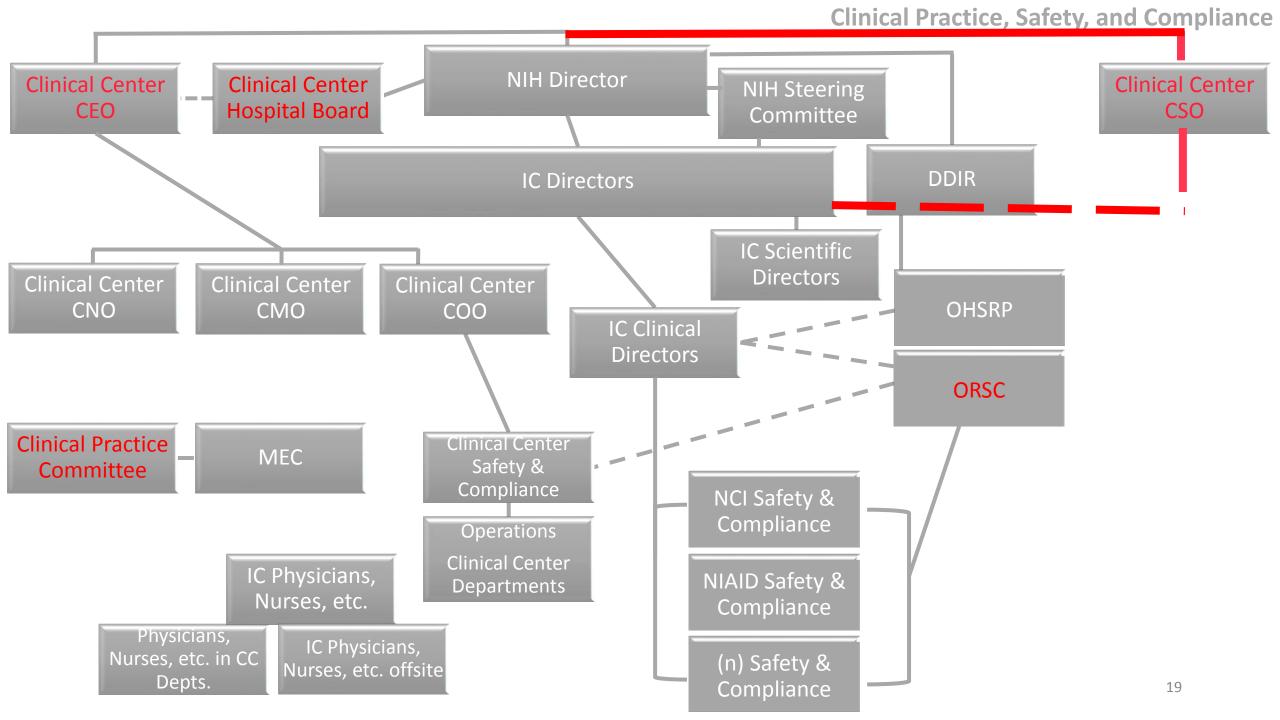
Clinical Practice, Safety, and Compliance NIH Director **Clinical Center Clinical Center** NIH Steering **Hospital Board** CEO Committee DDIR **IC** Directors IC Scientific Directors Clinical Center Clinical Center Clinical Center OHSRP CNO CMO COO

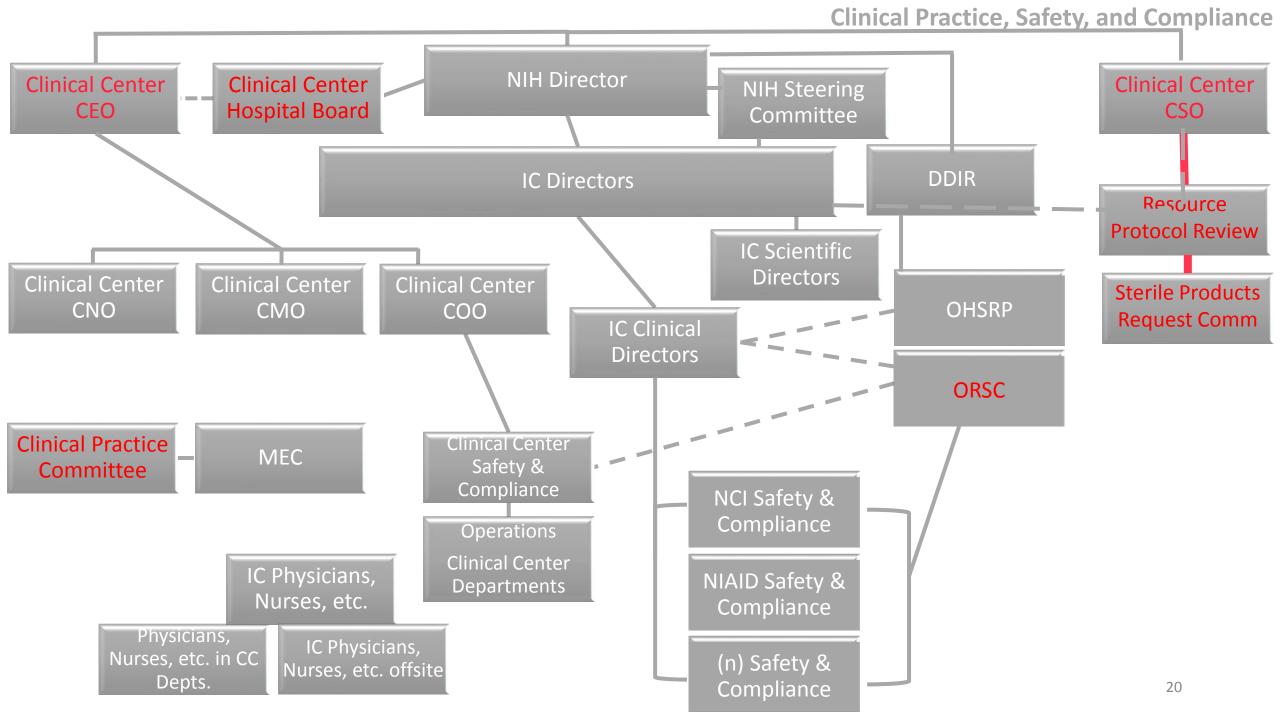


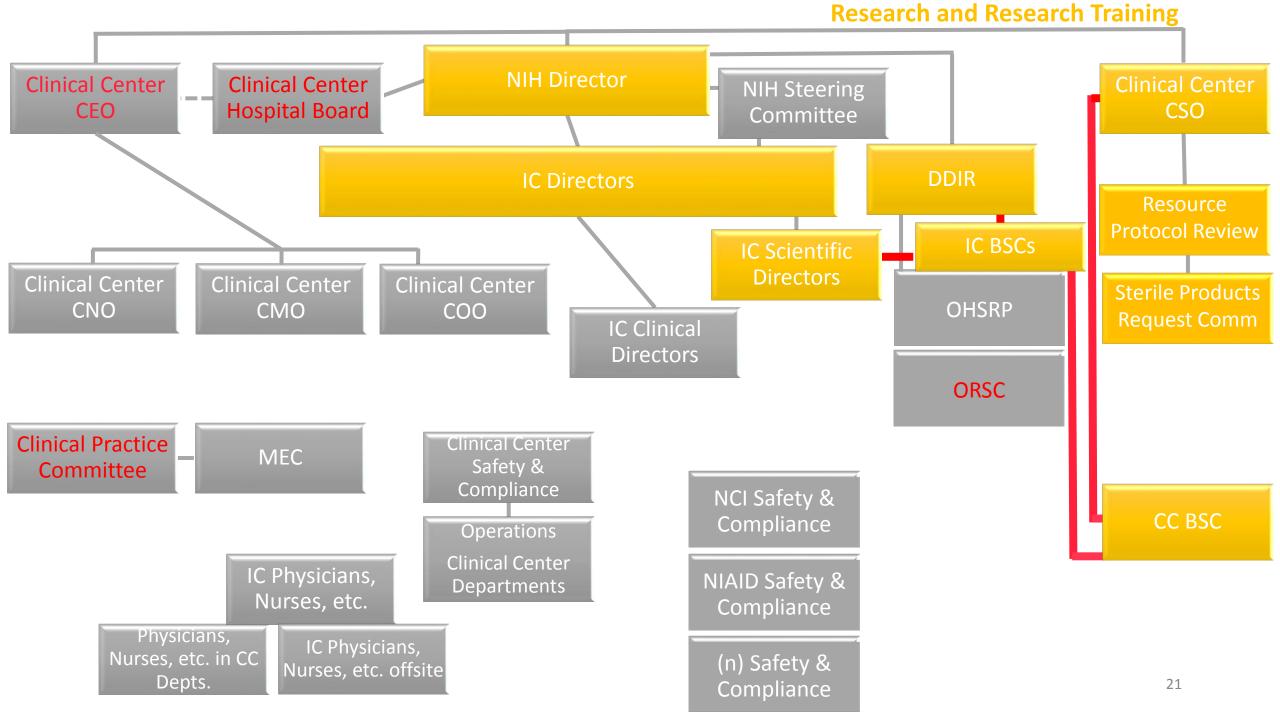
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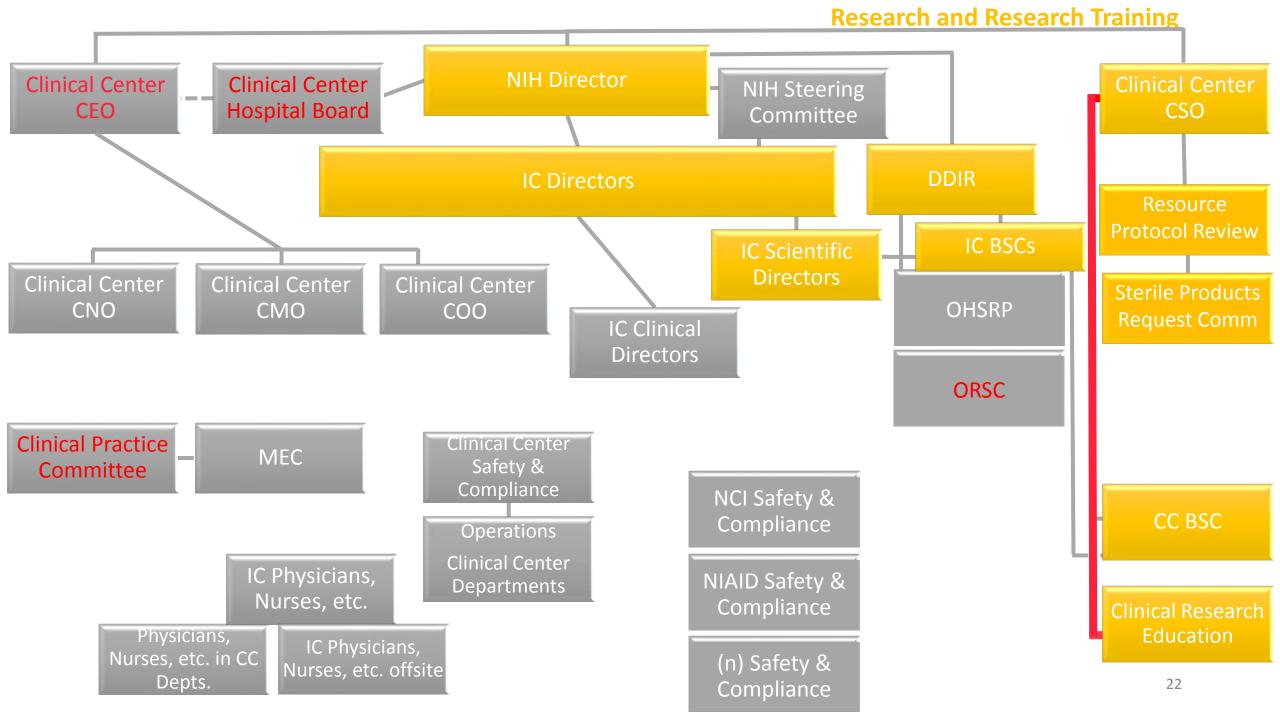


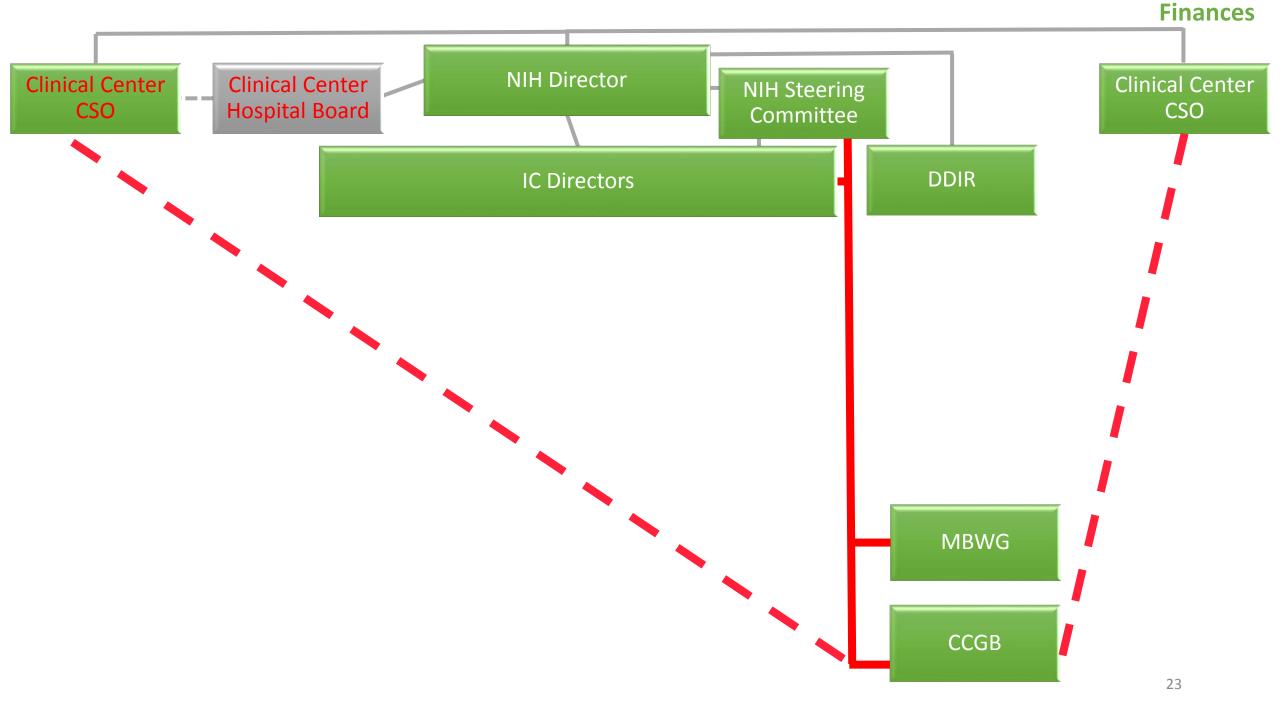
Clinical Practice, Safety, and Compliance NIH Director **Clinical Center Clinical Center** NIH Steering **Hospital Board** CEO Committee DDIR IC Directors IC Scientific Directors Clinical Center Clinical Center Clinical Center **OHSRP** CNO CMO COO IC Clinical Directors **ORSC Clinical Practice** Clinical Center MEC Safety & Committee Compliance NCI Safety & Compliance Operations Clinical Center IC Physicians, NIAID Safety & Departments Nurses, etc. Compliance Physicians, IC Physicians, Nurses, etc. in CC (n) Safety & Nurses, etc. offsite Depts. Compliance 18













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