Proposed Clinical Center Governance Model

Inaugural Meeting of the NIH Clinical Center Hospital Board

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Lawrence A. Tabak, DDS, PhD
Principal Deputy Director, NIH
Red Team Report Findings and Recommendations on Leadership

Finding

Fragmented governance, responsibility, authority, and accountability has led to an unclear locus of responsibility for leadership.

Recommendation

- Establish an external hospital board
- Strengthen leadership authority and responsibility
  - Centralize authority for clinical research
  - Clarify responsibilities of CC leadership
  - Integrate patient safety in individual performance plans
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Proposed Governance Structure
Clinical Practice, Safety, and Compliance

Clinical Center CEO
Clinical Center Hospital Board

NIH Director
NIH Steering Committee

IC Directors
IC Scientific Directors

DDIR

CEO
Hospital Board
NIH Director
DDIR